

Agenda: Cambridge Connections Community Reference Group

Time:	5.15pm-6.45pm
Date:	Tuesday, 3 February 2026
Venue:	Victorian Room, Cambridge Town Hall - Victoria Street, Cambridge
Invited:	Katie Mayes, Peter Carr (Co-Chair), Chris Flatt (Co-Chair), Kelly Bouzaid, Ian Wilson, Ngawai Hamblin, David Cooney, Phil Mackay, Sharon Cresswell, Alan Garvin, Andrew Myers, Graham Scott, Kellie Pearson, Peter Pickett, Poto Davies
Supporting:	Ingrid Barratt, Rachel Algar, Bryan Hudson, Abby Reddy (minutes)

Purpose: To brainstorm ideas that align with the NZTA Intervention Hierarchy parts 1 & 2 - 'integrated planning' and 'manage demand' – that address the three problem statements approved by Council in Dec 2025.

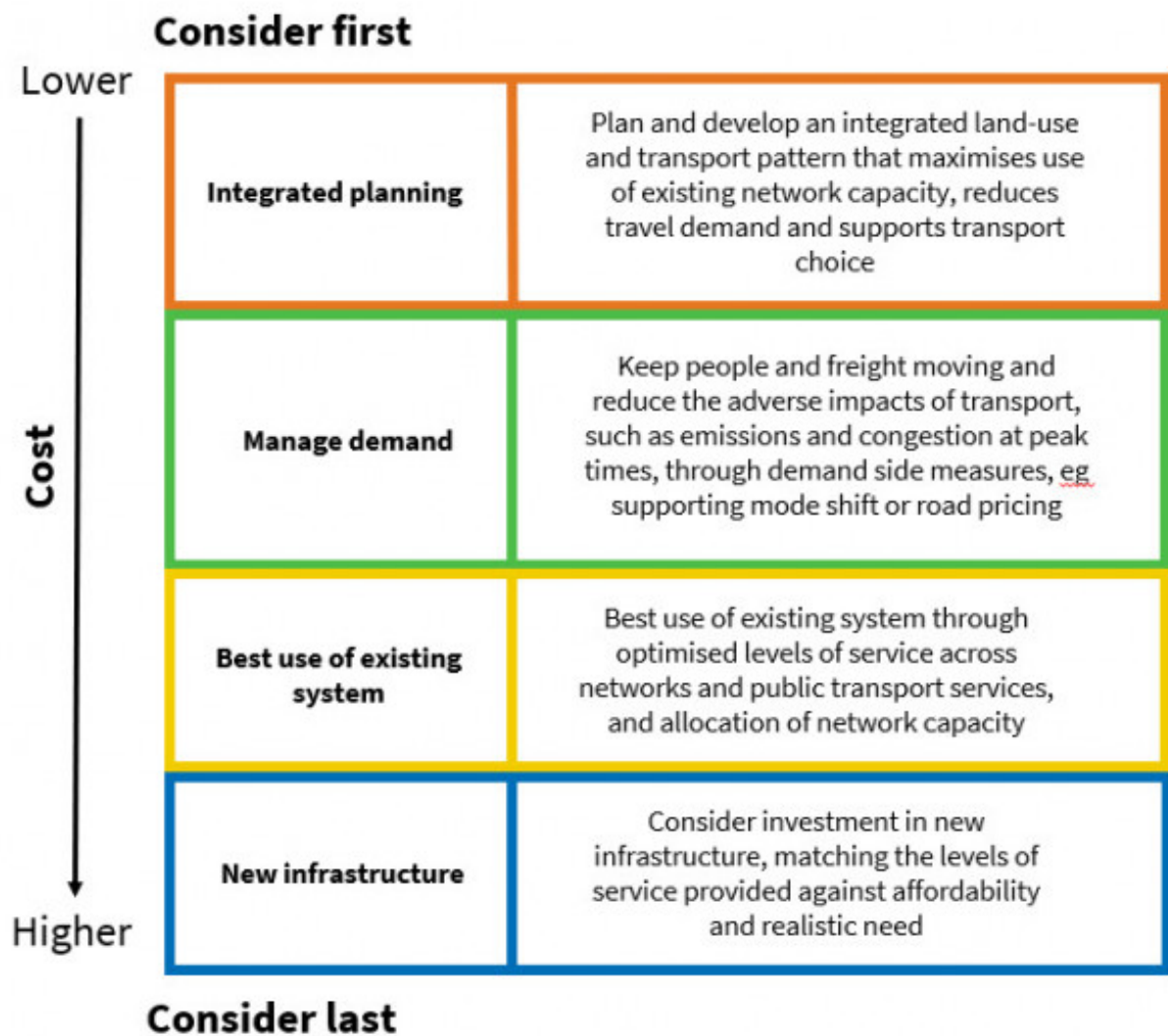
Agenda Item	Timing
Karakia timatanga	
1. Welcome and Admin Most important meeting rule to focus on.	5 min
2. Review NZTA Intervention Hierarchy - Integrated Planning - Manage Demand	60 min
3. Community engagement - Using your networks Dates of interest	15 min
4. General Business and Next Steps Gabby Byrne stepping down from CRG	10 min
Karakia whakamutunga	

Appendices

- [NZTA Intervention Hierarchy](#)
- [Problem statements](#)
- [Dates of interest - Key dates for Cambridge Connections Stage two](#)

Appendix 1

NZTA Intervention Hierarchy Diagram



Appendix 2

Problem Statements

1. High growth and impacts on transport network.

Rapid population and economic growth and development in and around Cambridge, coupled with high reliance on private vehicles and limited transport choices, is placing increasing pressure on the town's transport network and wider network connections. This is increasing congestion, delays and safety risks, increasing emissions and negatively impacting on accessibility for the community.

2. Through and across town traffic and heavy vehicles accessing through residential areas and the town centre.

Reliance on a small number of key connections, including only one bridge able to carry heavy traffic over the Waikato River in Cambridge, means all heavy and through traffic travelling east–west or north–south must pass through residential areas and the town centre. This increases crash risk for road users, increasing congestion, and diminishing the town's amenity and character.

3. Limitations and resilience of river crossings.

The ageing and limited capacity of bridge infrastructure, exacerbated by the lack of schools and essential services on the Leamington side of town is constraining reliable and resilient transport links between Cambridge and Leamington and the wider network. These limitations reduce network resilience, disrupt connectivity during emergencies and temporary closures, and compromise the safety and efficiency of the transport system.

Key Dates for Cambridge Connections Stage Two

Engagement phase: 3 February-9 March

When	What	Method
27 January	Ideas Forum Opens	
27 January	Ideas Forum: Discussion Page Opens Discussion board opens, organised around topics. Early access to Engagement Questions	Social Pinpoint Page
27 January	<i>Ideas Forum Video</i> : Introducing Stage 2 and NZTA hierarchy.	Video
3 February	First Community Reference Group Meeting	Meeting
4 February	General public engagement opens	
5 February	Media release: Stage 2 Public Engagement Opens	Media
4 February	<i>Ideas Forum Hot Topic Video 2</i> Discussion board on hot topics open. Hot topics covered over this period will be: - NZTA Intervention Hierarchy - Public transport - Freight - Bridge building and resilience	Video
4 February	SP&P Committee Overview of comms and engagement approach	Meeting

When	What	Method
	Approve long list methodology	
5 February	Full page informational ad in Cambridge News including: activities timetable, feedback form, updates and focused topics.	Media
8 February	Trash n Treasure market - info stall, handouts / feedback forms	Event
10 February	<i>Video: Ideas Forum Hot topic 3</i> Discussion board on topic opens.	Videos + online discussion
12 February	Full page informational ad in Cambridge News including: activities timetable, feedback form, updates and focused topics.	Media
17 February	Cambridge Community Board - Update about feedback to date - Seek input from Community Board	Meeting
17 February	<i>Ideas Forum Hot topic 4</i> Discussion board on topic opens.	Videos + Online discussion
17 February time TBC	Pop-up outside BNZ	Event
18 February	Second Community Reference Group Meeting	Meeting
19 February	Full page informational ad in Cambridge News including: activities timetable, feedback form, updates and focused topics.	Media
24 February	<i>Ideas Forum Hot topic 5:</i> Discussion board on topic opens.	Videos + online discussion
24 February	Te Awamutu and Kihikihi Community Board meeting Update on engagement approach and ideas for long list.	Meeting
26 February	Full page informational ad in Cambridge News including: activities timetable, feedback form, updates and focused topics.	Media

When	What	Method
28 February	Stall at Saturday farmer's market – town green	Community event
3 March time TBC	Pop-up outside BNZ	Event
3 March	Third Community Reference Group Meeting	Meeting
9 March	Engagement closes	
11 March	SP&P workshop re MCA criteria for shortlisting	Workshop
1 April	SP&P approve MCA criteria and long list of transport options	Council meeting
1 April	Media release on key themes from feedback, development of the long list, MCA, and next steps	Media release

Minutes for:
Cambridge Connections Community Reference Group

Time:	5:15 – 6:45 pm
Date:	3 February 2026
Venue:	Victorian Room, Cambridge Town Hall - Victoria Street, Cambridge
In attendance:	Katie Mayes, Chris Flatt (Co-Chair), Ian Wilson, David Cooney, Phil Mackay, Sharon Cresswell, Alan Garvin, Andrew Myers, Graham Scott, Kellie Pearson, Peter Pickett, Poto Davies
In support:	Bryan Hudson, Ingrid Barratt, Rachel Algar, Abby Reddy (minutes)
Apologies:	Ngawai Hamblin, Kelly Bouzaid, Peter Carr (Co-Chair)

1. Welcome & Admin

Co-Chair Chris Flatt opened with karakia.

Katie welcomed the group, noting Ngawai, Kelly Bouzaid, and Co-Chair Peter Carr's apologies, and that Ngawai had sent through contributions to the meeting's brainstorm session via email.

2. Review NZTA Intervention Hierarchy Parts 1 & 2

Rachel Algar introduced the session, noting that the group would break out to brainstorm ideas that align with the following parts of the NZTA Intervention Hierarchy that address the problem statements approved at Council in December 2025:

- **Part 1: Integrated Planning**
- **Part 2: Manage Demand**

The break out groups then reported back to the main group on their discussion outcomes and addressed questions from the wider group.

It was noted that the brainstorm notes would be typed up and shared with the CRG after the meeting (these are also shared at the end of these minutes as **Appendix 1**).

3. Community engagement

Using your networks

Katie noted the commencement of the stage 2.1 engagement period, and asked the CRG to use their networks to help drive engagement, and report back at the next CRG meeting on 18 February.

The group discussed the Engagement Collateral available and noted that QR codes on printed collateral were preferred to enable mobile phone use, and requested that the information provided on the materials also be provided to them in electronic form to use as needed.

Kelly Pearson requested engagement information provided to other members such as the Cambridge Chamber of Commerce also be emailed to her to share with Bicycle Revolution Cambridge.

In relation to the leaflet mail out, Sharon Cresswell noted the issue of not reaching rate-payers not residing in Cambridge. Katie noted to take an action to think about how to resolve this issue prior to the mail out.

Dates of interest

Katie noted the Key Dates attachment to the meeting pack, mentioning several upcoming public events the CRG could attend if they wished to.

4. General Business

Gabby Byrne's resignation

Katie noted Gabby's recent resignation from the CRG due to a new job which will take up more of her time. Gabby's recommendation was not to replace her spot in the group, but to reassess the need for this at a later date. Katie noted we will still continue engagement with the Cambridge Social Services group via Gina Scott, Community Advisor, who is organising a session during the engagement period.

Strategic Planning & Policy Workshop 4 Feb 2026

Cambridge Connections will take a report to the SP&P meeting on 4 Feb to seek approval for the methodology and strategic framework for the long list assessment criteria, and provide elected members with an opportunity to feedback on any additional communications and engagement activity required to support the development of the long list.

Next CRG meeting

The next meeting will be on Wednesday, 18 February at the Cambridge Council Office.

5. Immediate Next Steps

- Brainstorm outcomes will be recorded and Katie will email to the CRG
- Comms to provide engagement info to Kelly Pearson to share with Bicycle Revolution Cambridge
- Comms to think about how we can address issue of reaching non-resident ratepayers in Cambridge (in reference to mail out engagement).
- Comms to provide CRG with printed engagement material in electronic format.
- Comms to provide all printed collateral pending production to CRG at their next meeting

Co-Chair Chris Flatt closed with karakia.

Appendix 1

Summary of brainstorm outcomes

Part 1: INTEGRATED PLANNING

- Encourage business and other public amenities to move ahead of development.
- New (secondary/intermediate) schools for long term; additional school on the Leamington side.
- Consider use of existing open space to complete cycle + walking network – links to all residential + employment activities.
- Identify key routes for efficient movement of people to the most appropriate route for the function it gets.
- Provide for multi-storey accommodation options.
- Links for schools (connections between different schools; direct cycling routes to schools).
- Link development + PT activation → develop in ways that use access to PT networks.
- Use Victoria St more efficiently.
- Only provide for 30% parks for developments / don't provide lots of parks – make sure developers pay for growth.
- Incentivise brownfield development + disincentivise greenfield development (real TCM of roads).
- Protection of green spaces.
- Planning for freight routes.
- Enhancing neighbourhood centres.
- Improving Leamington (e.g., larger supermarket).
- Upgrade existing footpaths around areas that haven't increased foot/bike traffic.
- Create new pathways that go from periphery to populated CBD areas.
- Better crossing between Cambridge CBD to main Leamington to CBD; green light goes from CBD to high school etc.
- Increase car crossing points (more safe crossing points).
- Safe crossing point needed near CMS/CHS (Shakespeare St).
- Add more visibility to exit/entrance at Ten Drummer Rugby Bar / Rubble site.
- More secure bike lock stations in town; covered areas for bikes/scooters in high-visited areas.
- More public facilities outside CBD (noted that access exists via bus/train/taxi but awareness/utilisation might be the issue).

Part 2: MANAGING DEMAND

- Tolls to support shift to alternative modes (incl. bridge/Expressway options? managed).
- Tolls based on vehicle weight + number of axles.
- Find ways to stagger times / key times across the bridges.
- Start earlier / later for high schools (staggered start times).
- Higher speed on arterial routes e.g., Kaipaki Rd.
- Incentives not just penalties e.g., T2 lane.
- Enable new technology (driverless vehicles? EVs).
- Make it cool to switch mode, particularly for schools.
- Subsidise PT + shuttles further.
- Shuttle to high schools and other key destinations.
- Appropriate spaces for people walking vs e-scooters / e-bikes vs cars + trucks.
- Investing in public transport, including school transport.
- Cycling connections / network planning to Leamington.
- Cycle transport across bridges.
- Behaviour / benefits of cycling (education/encouragement).
- Financial incentives for PT / cycling.
- Lime Scooter schemes.

- Integrated shared paths through town – “share with care”.
- Pedestrian crossings (additional crossings, especially for under-16s).
- Reprioritise extra foot and cycle paths.
- Pedestrian routes for safe, accessible parking for users of all abilities.
- Sign congested areas so new motorists can reroute before reaching congestion (reduce last-minute braking).
- Improve public/school transportation:
 - Leamington–CBD circular bus route.
 - Ensure buses are accessible for all (prams, older customers).
 - Bus stops/hubs need upgrades for accessibility and safe access.